

April 2017 / Frankfurt Main

## Roadshow Australia

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# Agenda

- **2016 at Glance**
- *Financial Highlights*
- *Business Update*
- *2017 Outlook*
- *Detailed Financials*

# 2016 at a Glance

## A volatile Year

### Frankfurt:

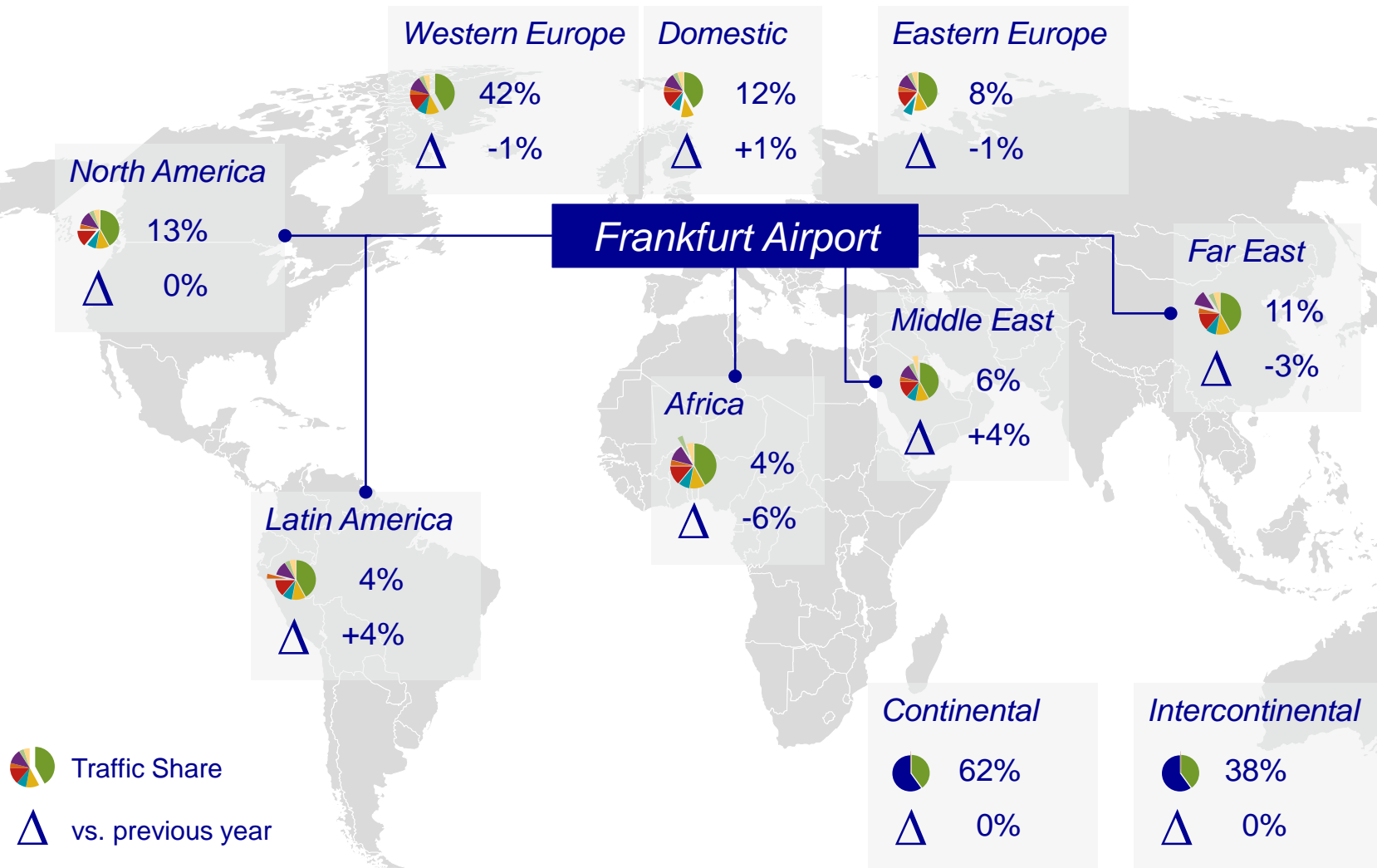
- Traffic development suffered due to geopolitical unrest
  - Weak Asian and US inbound; also affecting EU transfer traffic
  - Weak O&D leisure outbound mostly to Turkey and Northern Africa
- Low oil price benefitted Low Cost point-to-point traffic at other German airports, diverting growth away from FRA
- Missing Asian travelers also with negative impact on Retail revenue
- Withdrawal of 2016 fee application continued underperformance in Aviation

### External:

- Geopolitics and travel embargo with strong negative impact on Antalya and on St. Petersburg
- Clear positive trend in Varna & Burgas, Lima, and Xi'an
- Disposal of 10.5% stake in St. Petersburg brought anticyclical extra gain
- US\$ ~270m payments for Manila terminal project received

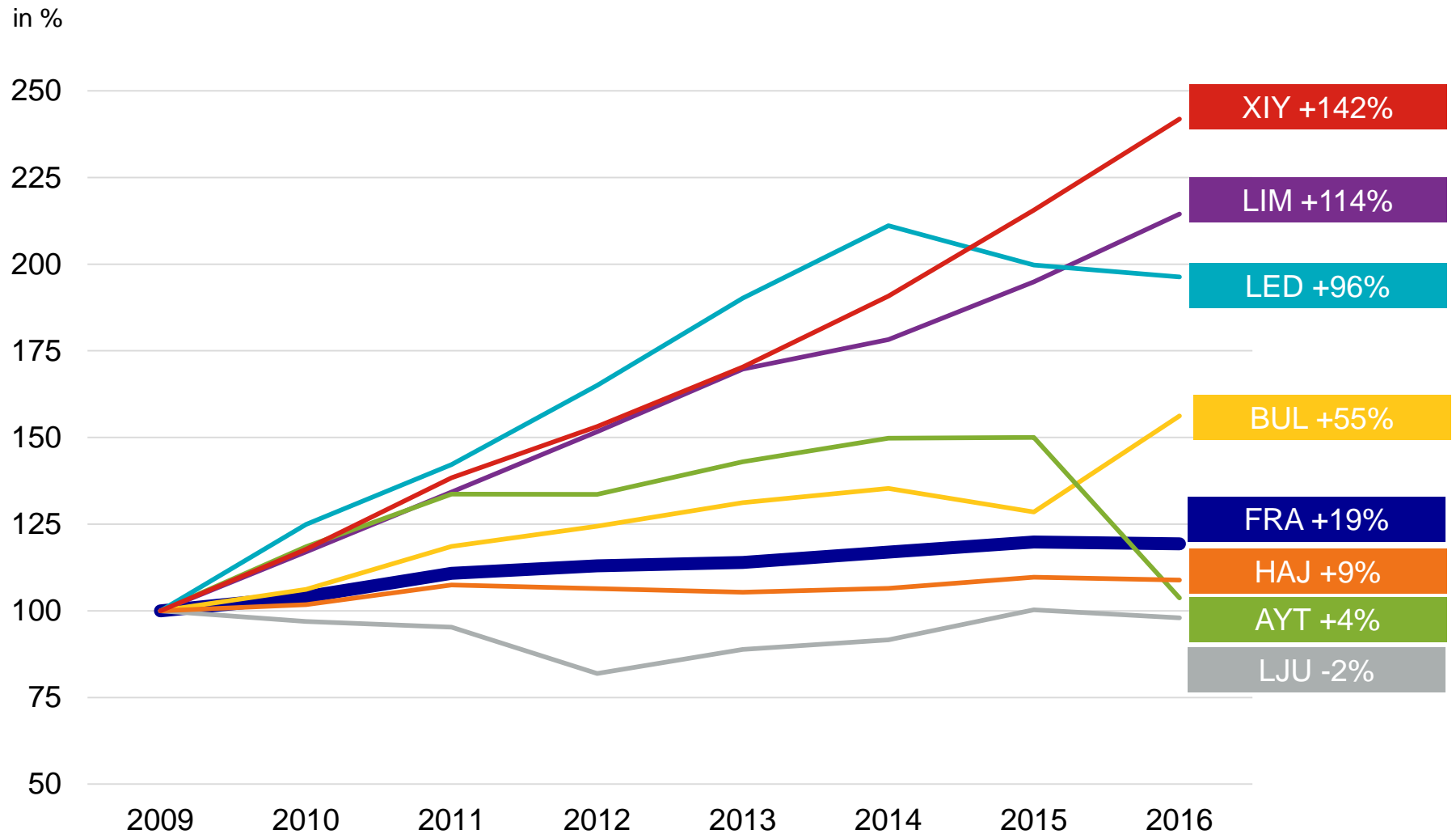
# 2016 at a Glance

## Frankfurt Airport Traffic Split FY 2016



# 2016 at a Glance

## Positive Long-Term Traffic Performance



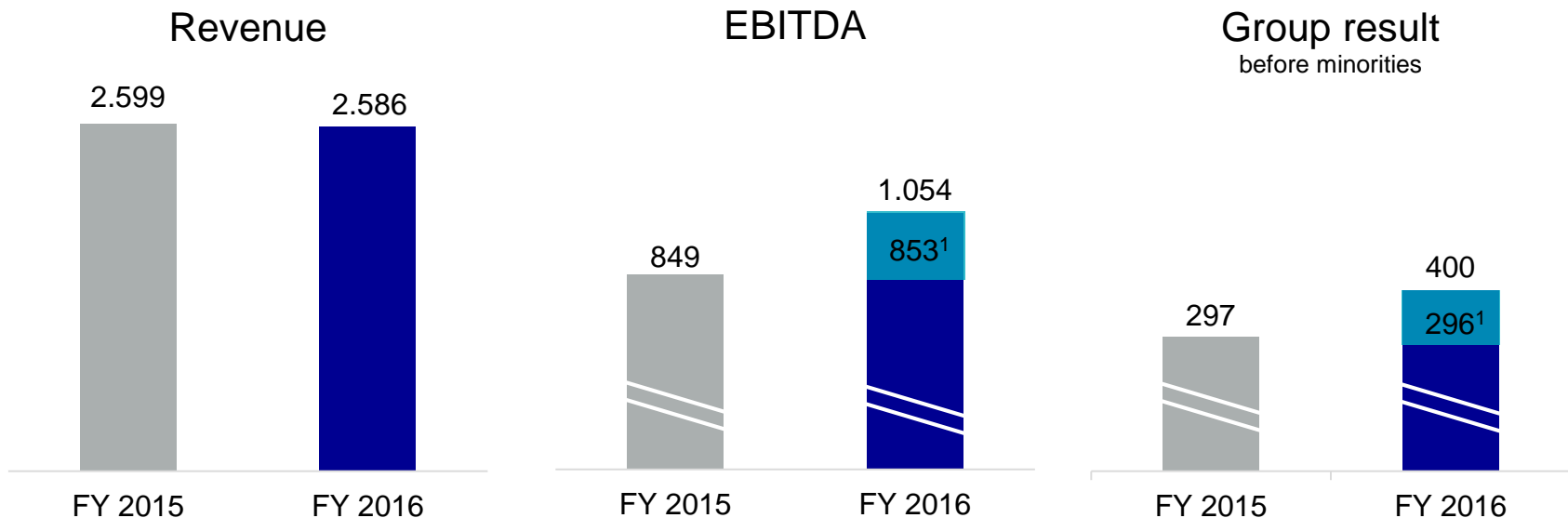
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# Financial Highlights

## Strong Growth from One-Off's, flat underlying Results

€ mil.



- FRA traffic down by 0.4%, External investments with mixed performance
- Revenue unchanged close to EUR 2.6 bn
- Sharp increase in EBITDA and Group result driven by one-off's
- Adjusted EBITDA and Group result in line with previous year<sup>1</sup>
- Dividend proposal lifted to EUR 1.50 per share

<sup>1</sup> w/o Manila payments, St. Petersburg book gain, staff-related provision, FraSec and Airmall write-downs



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# Business Update

## FRA Summer Flight Schedule 2017

- 1** Movements in total: +2.0%, seats: +2.0%
- 2** Summer season still impacted by geopolitical situation; Turkey still reduced level
- 3** Market entry of Ryanair and WizzAir, restructuring of Air Berlin
- 4** Other airlines also with increasing capacities and new routes

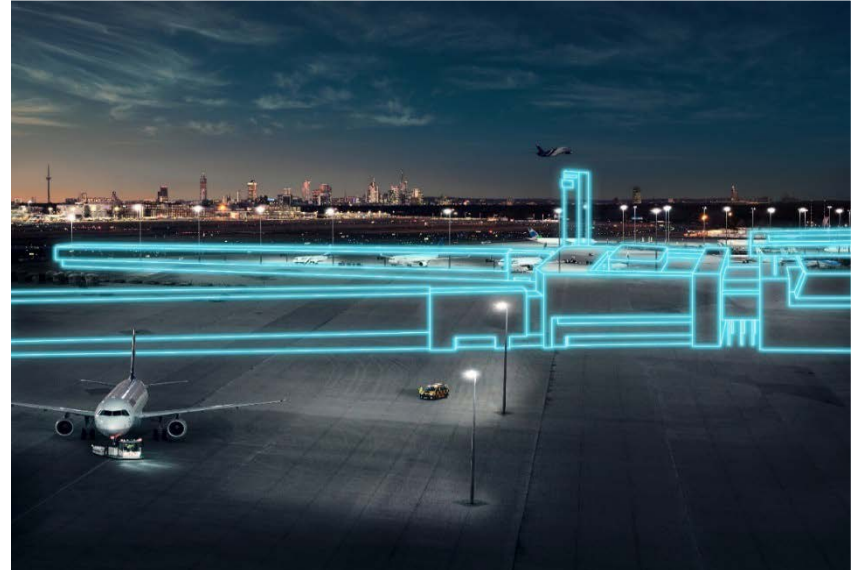
Summer Flight Schedule as of March 26, 2017



# *Business Update*

## *FRA Terminal 3*

- Terminal 3 progress on schedule
- Excavation work finished last year
- Results from detailed planning phase expected mid of the year
- Special excavation work and tendering of piers and people mover to commence this year
- Capex 2017 will be below EUR 100m and slightly above EUR 100m in 2018
- Inauguration planned for 2023



# *Business Update*

## *FRA Staff Restructuring Program initiated*

- “Future Contract Plus” Program for enhancement of Frankfurt Airport competitiveness launched at end of 2016
- Program targets overhead positions and operational positions in Ground Handling
- Program involves:
  - Compensation payments
  - Earlier retirement
  - Partial retirement
  - Shift of full-time to part-time employment
- 500+ identified positions
- ~€38 mil. provisions created
- Exercise of program based on bilateral acceptance

## *Business Update*

### *Greek Concession Deal Accomplished!*

- CCD / Operation overtaken on April 11th, midnight
- Based on final conditions of project finance / equity requirement, 73.4% now on behalf of Fraport and 26.6% of Copelouzos Group



#### Completions in last months:

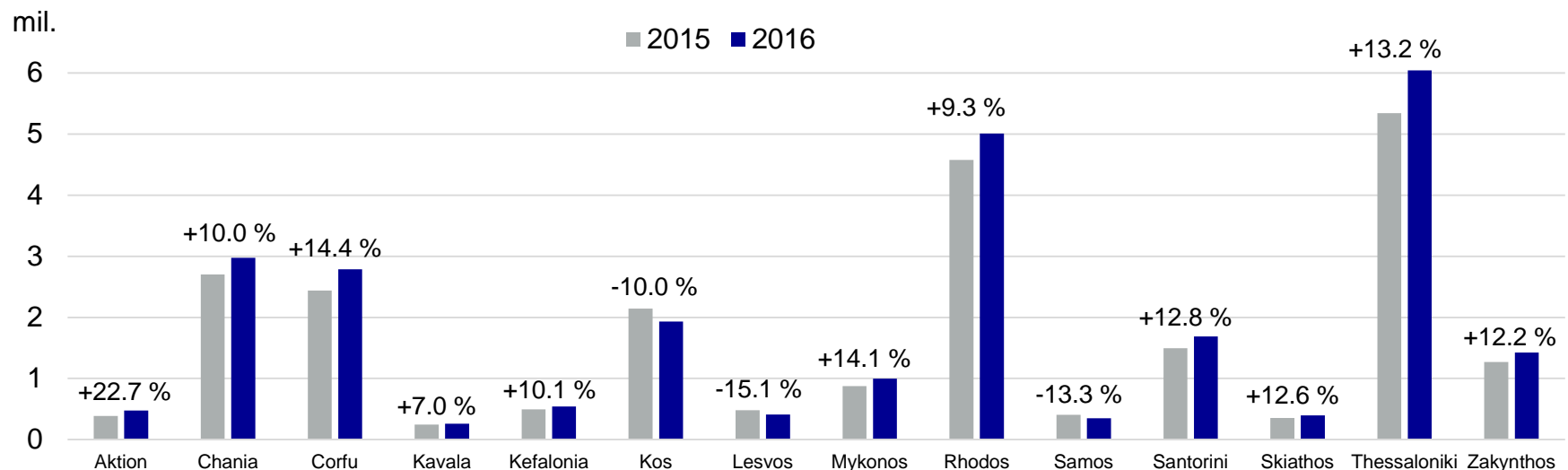
- Hiring of 450+ administrative and operational employees
- Contract for rescue and fire fighting services signed
- IT systems up and running
- Process improvements & quick wins identified
- Design of construction works clarified
- Project finance signed and closed
- EPC contract closed



# Business Update

## Greek Operational Development

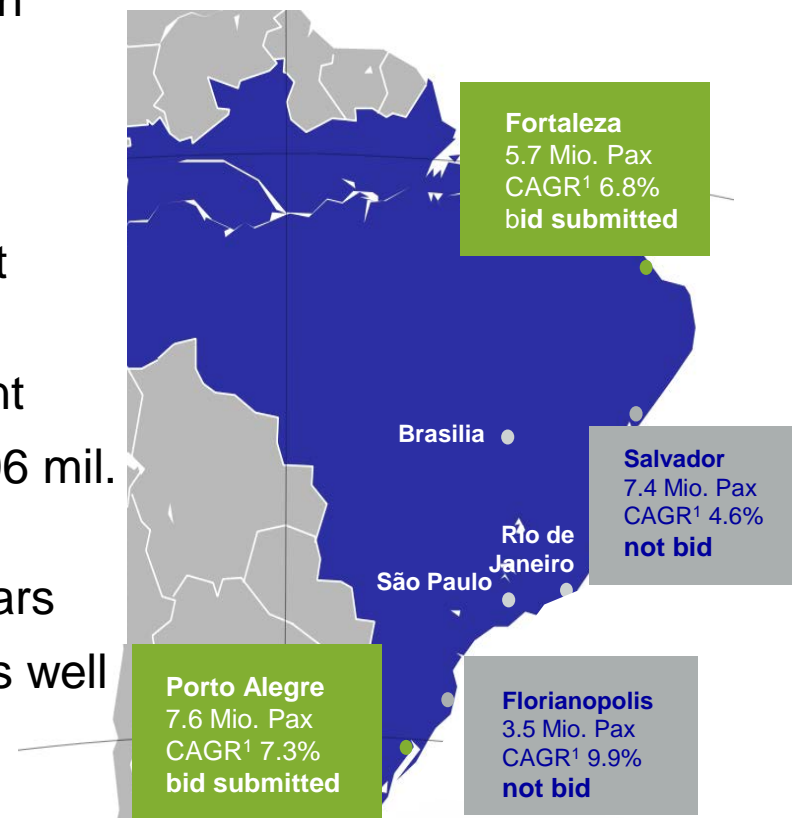
- Robust 2016 growth of total portfolio by 9% to 25.3 million
- 3 airports with declining passenger numbers due to lower demand as consequence of refugees
- Since 2013 passenger numbers have been up by more than 30%
- Promising expectations also for 2017 due to high attractiveness of Greece as holiday destination and increasing point to point traffic



# Business Update

## Brazilian Airport Privatization

- 3<sup>rd</sup> round of Brazilian airport privatization
- Fraport submitted successful bids for the airports of Porto Alegre & Fortaleza
- Porto Alegre airport will be a 25 years concession
- Fortaleza airport will be a 30 years concession
- Both concessions are without Infraero co-shareholding
- Fraport bid without partner, i.e., 100% of concessions currently are allocated to Fraport
- Fraport bid fixed minimum of R\$ 382 mil. for Porto Alegre + 5% revenue-related component
- Fixed minimum bid for Fortaleza was R\$ 1,506 mil. also + 5% revenue-related component
- Mandatory capex requirements within first years
- Concessions will include commercial areas as well



<sup>1</sup> CAGR between 2005 and 2016

# Business Update

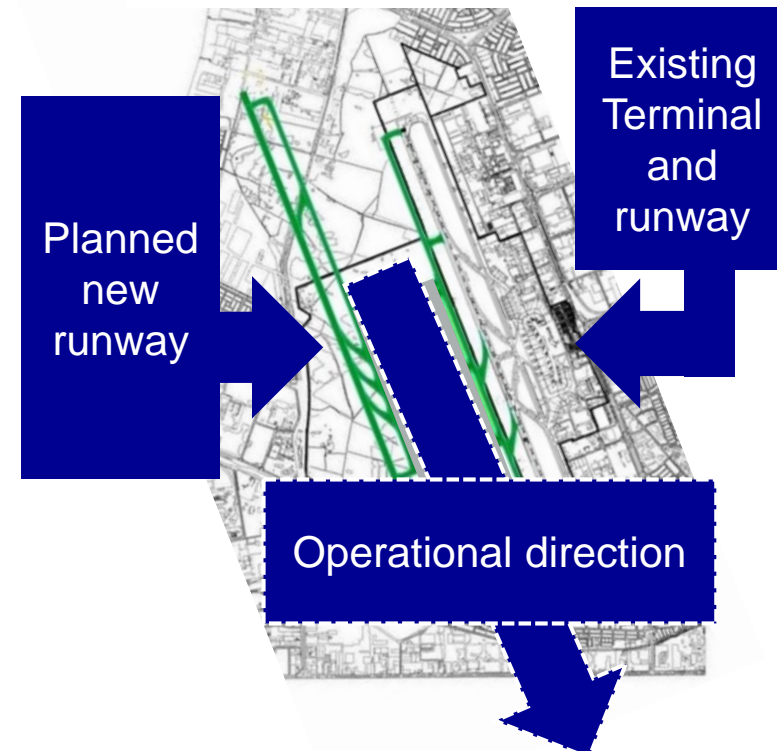
## Lima Airport

Strong partnership for 16 years:

- Passenger figures increased by more than 4 times since concession start, from 4.1 mil. to 18.8 mil.
- High service level reached: “Skytrax Best Airport in South America” won 8 times
- Net result growth from €6 mil. to €54 mil.

Preparing for future growth:

- High economical and touristic attractiveness of Peru to continue
- Already today peak hour runway and terminal capacities close to limits
- New runway clearly needed and to be constructed immediately after hand over of land to Lima Airport
- Terminal capacity expansion operationally required likewise





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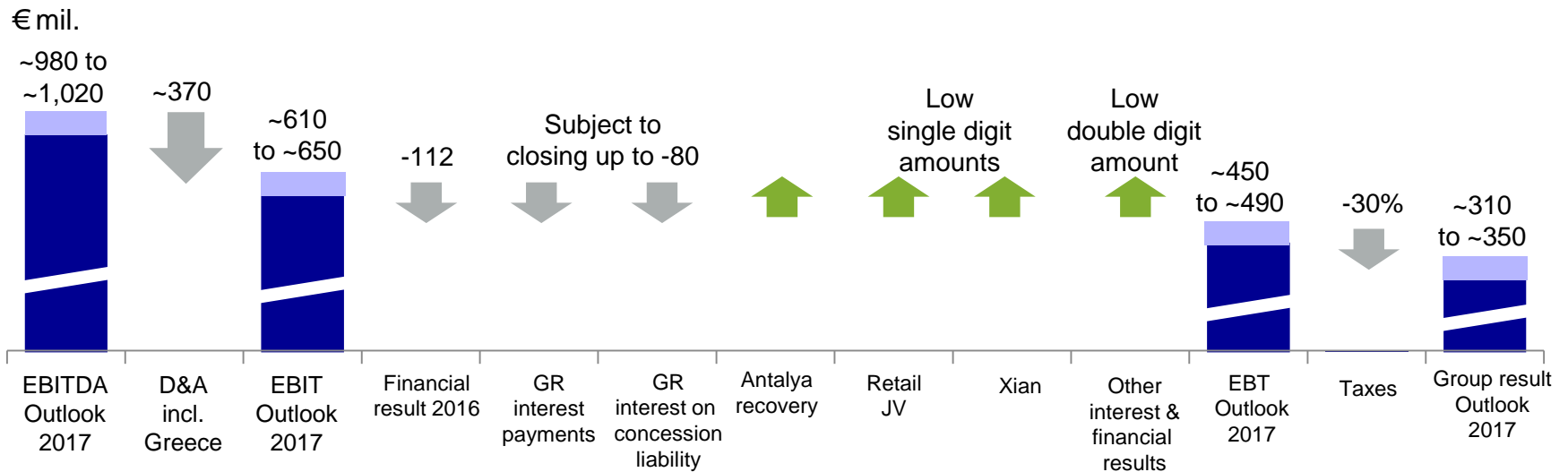
# 2017 Outlook

## Like-for-like Growth + Greece!

	2016 Results	2017 Outlook incl. Greece
Passengers FRA	60.8 mil.	Growth between 2 and 4%
Revenue	€2.59 bn	Up to ~€2.9 bn
EBITDA	€1,054 mil.	Between ~ <del>€</del> 980 mil. and ~€1,020 mil.
EBIT	€694 mil.	Between ~ <del>€</del> 610 mil. and ~ <del>€</del> 650 mil.
Group result <small>before minorities</small>	€400 mil.	Between ~ <del>€</del> 310 mil. and ~ <del>€</del> 350 mil.
Dividend proposal	Lifted to €1.50 / share	Stable

# 2017 Outlook

## Reconciliation of Outlook

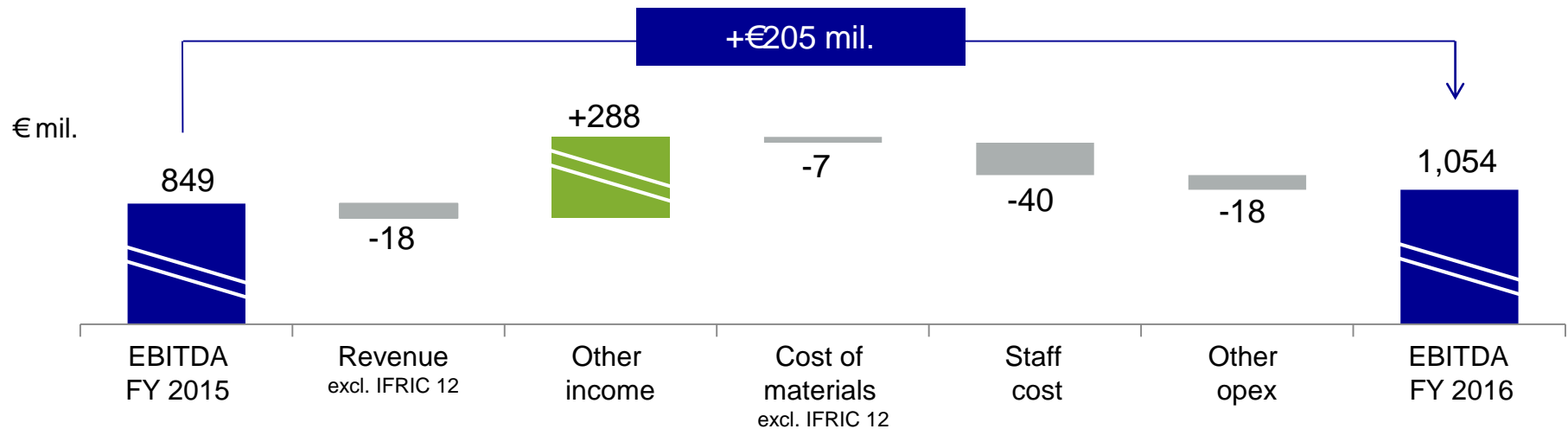


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# Group Financials

## EBITDA Performance



### List of Special Effects I

#### Other income:

- › €241.2 mil. Manila payment (2016)
- › € 40.1 mil. St. Petersburg book gain (2016)
- › € 8.0 mil. AirIT book gain (2015)

#### Staff cost:

- › € 37.7 mil. Provision Future Contract Plus (2016)
- › € 10.6 mil. Provision for Fire Brigade (2015)

### List of Special Effects II

#### Other opex:

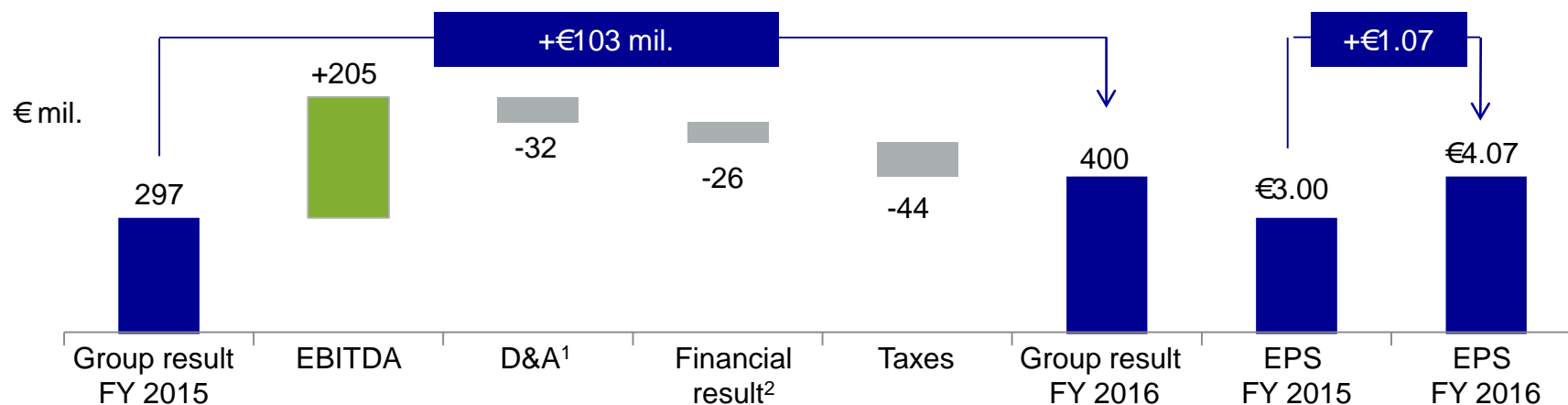
- › € 42.4 mil. Repayment of Federal guarantee for Manila (2016)

#### FCS (all 2015):

- › € 54.0 mil. Revenue
- › € 14.1 mil. Staff cost
- › € 28.7 mil. Cost of materials
- › € 12.9 mil. Other opex

# Group Financials

## Bridging Group Result



### Split of financial result

€ mil	FY 16	FY 15	%
Interest income	32	31	+4.6
Interest expenses	-139	-156	-
At equity result	-5	38	-
Other result	-1	1	-
<b>Financial result</b>	<b>-112</b>	<b>-87</b>	<b>-</b>

### Comments

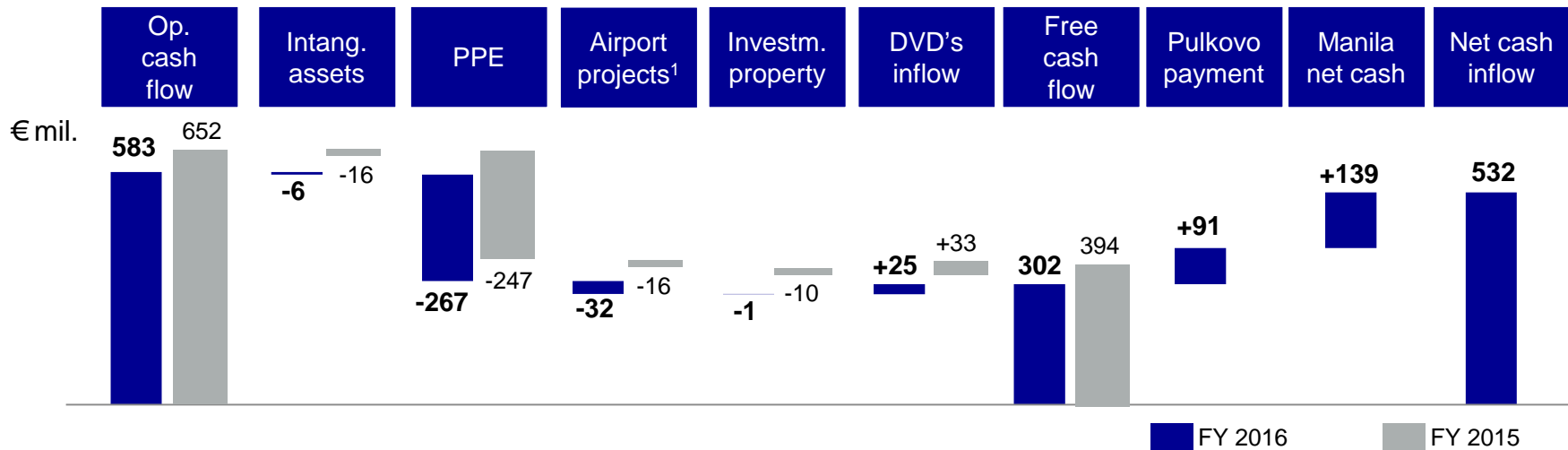
- › Improved interest result due to lower average interest rates and lower indebtedness
- › Antalya with negative swing in result from associates of ~€46 mil.
- › Xi'an with ~€3 mil. higher net income to the Group
- › Hanover with broadly flat result
- › Other financial result negatively impacted by ~€9 mil. Manila F/X effect

<sup>1</sup> 2016 including €22.4 mil. FraSec goodwill write down & €7.4 Fraport USA book value write down, 2015 including €2.1 FCS book value write down

<sup>2</sup> 2016 including -€12.9 mil. from MNL and Pulkovo

# Group Financials

## Cash Development



### FY 2016 development

- › Lower OCF, among others, due to ~€47 mil. higher tax payments mainly for one-off tax repayments for previous years
- › Spending on PPE up due to T3 progress and completion of T1 arrival lane
- › Decline in DVD's from investments due to lower 2015 AYT result

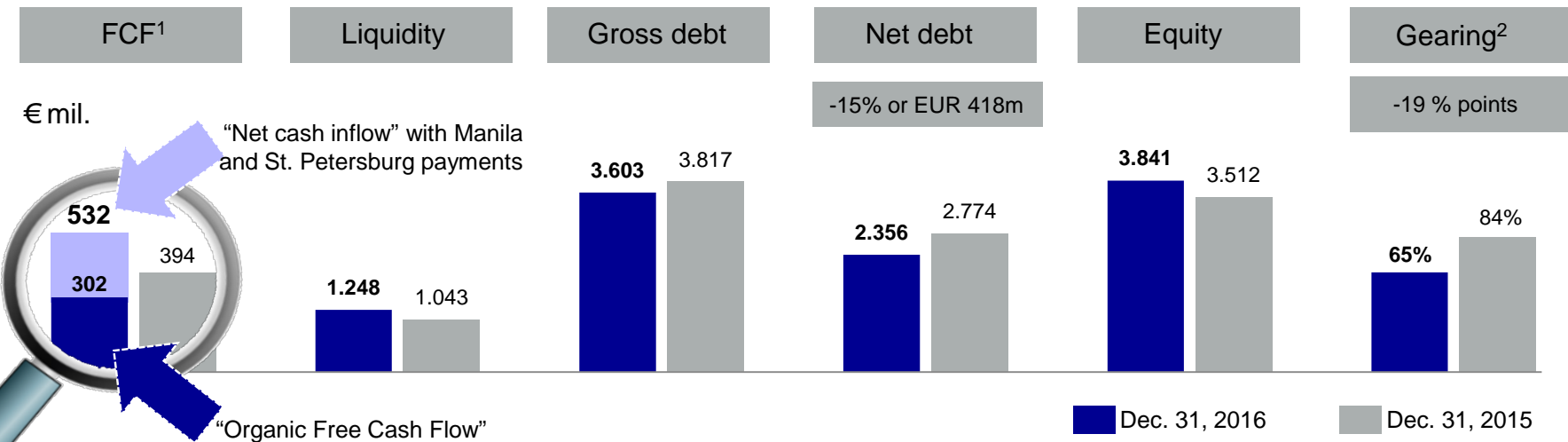
### FY 2017 Outlook

- › Higher 2017 OCF due to projected operational growth, inclusion of Fraport Greece, and less tax payments
- › Higher 2017 capex due to Greece and Lima, Frankfurt on 2016 level or slightly above
- › Also due to lack of AYT DVD's, 2017 FCF will be below 2016 but remain noticeable positive

<sup>1</sup> 2016 including ~€10 mil. capitalized cost for Fraport Greece

# Group Financials

## Financial Position



### Cash development

- › Increase in Group liquidity despite repayment of financial debt and DVD cash out
- › Significant de-leverage of 15% to net debt of €2.36 bn. due to high net cash inflow
- › 2017 liquidity to substantially go down due to payment of Fraport Greece, at the same time net debt will sharply go up

### Balance sheet

- › Group Equity above €3.8 bn., +9%
- › €139 mil. profit earmarked for distribution
- › Gearing ratio at 65%, -19 percentage points
- › Equity ratio at 41% vs. 37% at year end 2015

<sup>1</sup> FCF pre dividend payout; €532 mil. including cash from Manila & St. Petersburg <sup>2</sup> Net debt divided by equity less non-controlling interests and profit earmarked for distribution



# Segment Aviation

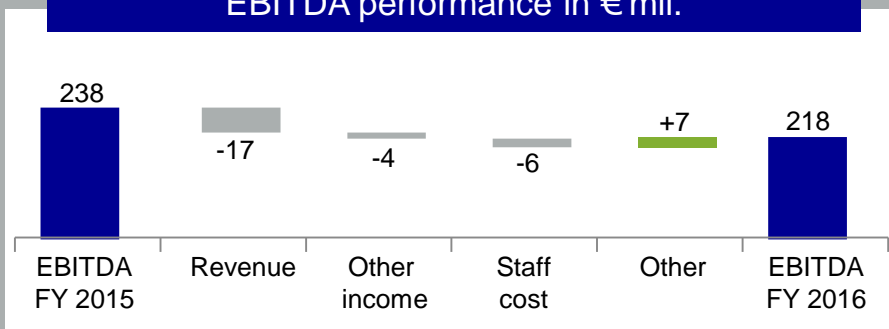
## Lower Volumes led to lower underlying Earnings

P&L in €mil.	FY 16	FY 15	%
Revenue	910	927	-1.8
- Airport charges	756	769	-1.7
- Security Services	113	118	-4.3
- Other revenue	42	41	+2.4
EBITDA	218	238	-8.3
EBIT	70	116	-39.5
Employees	6,048	6,043	+0.1

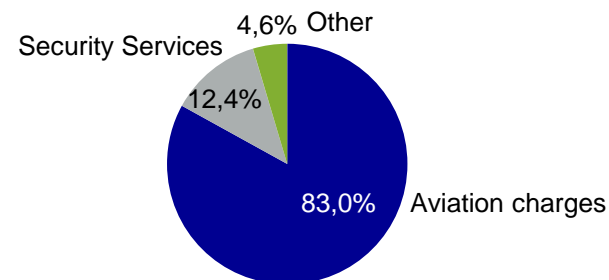
### Comments

- › Decline in airport charges driven by decline in passengers and movements
- › €9 mil. staff-related provision balancing €10 mil. provision for fire brigade booked in previous year
- › €22 mil. security business write down
- › Adjusted EBITDA ~€227 mil. and adjusted EBIT ~€102 mil.

### EBITDA performance in € mil.



### Revenue split



Due to commercial rounding slight discrepancies may occur when summing up, percent changes based on unrounded figures

# Segment Retail & Real Estate

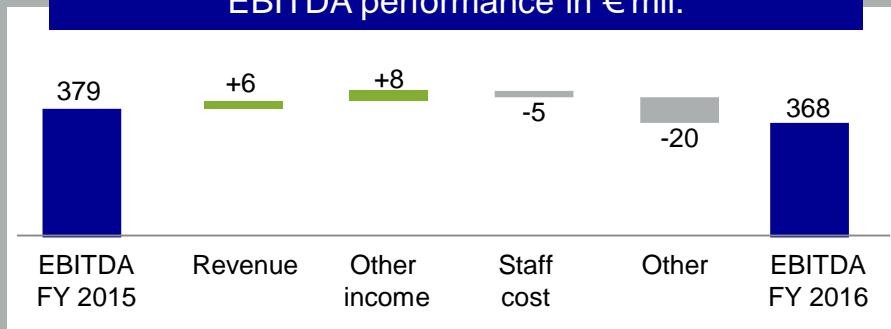
## Weak Retail compensated by Property Sales & One-Off

P&L in €mil.	FY 16	FY 15	%
Revenue	494	488	+1.2
- Retail	201	209	-4.1
- Real Estate	192	184	+4.5
- Parking	81	82	-0.7
- Other revenue	20	13	+50.0
EBITDA	368	379	-2.9
EBIT	284	295	-3.9
Employees	645	624	+3.4

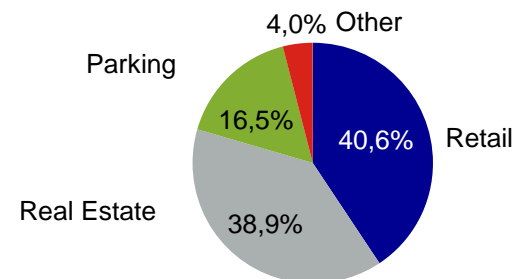
### Comments

- › Decline in Retail revenue compensated by other revenue from property sales, and additional real estate revenue
- › Higher cost from multichannel, internal cost allocation, and €2 mil. staff-related provision
- › EBITDA and EBIT below previous year
- › Adjusted EBITDA ~€370 mil. and adjusted EBIT ~€286 mil.

### EBITDA performance in € mil.



### Revenue split



Due to commercial rounding slight discrepancies may occur when summing up, percent changes based on unrounded figures

# Segment Retail & Real Estate

## Q4 / FY Retail Revenue per Passenger 4% below PY

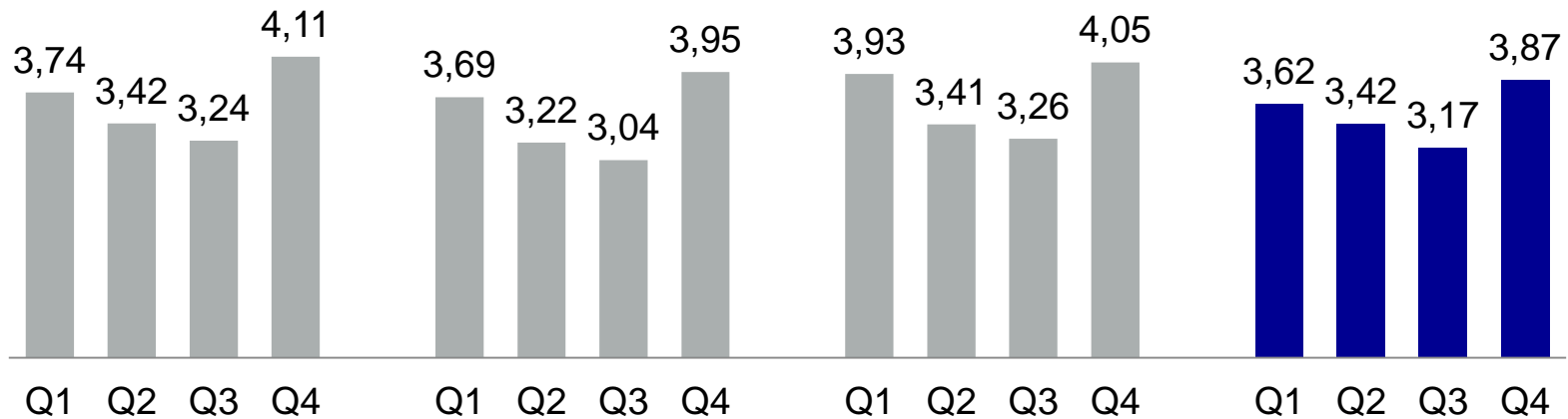
### Retail revenue per Passenger

FY 13: €3.60

FY 14: €3.43

FY 15: €3.62

FY 16: €3.49



€ mil.

Shopping	27	31	33	33
Services	11	13	14	13
Advertis.	6	8	9	11

Shopping	26	29	32	32
Services	12	14	14	13
Advertis.	7	7	8	10

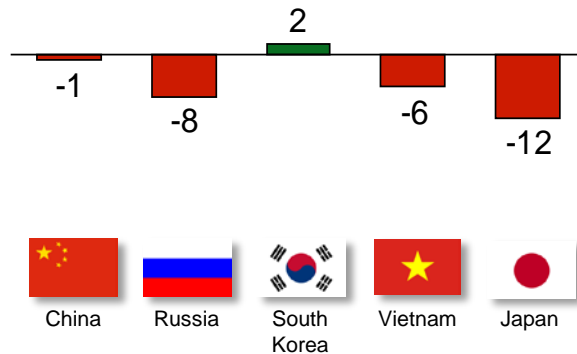
Shopping	30	34	35	32
Services	13	14	16	14
Advertis.	7	9	10	10

Shopping	28	31	33	31
Services	13	14	15	14
Advertis.	7	9	9	9

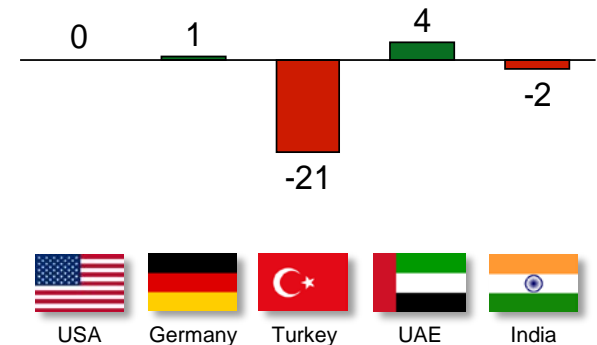
# Segment Retail & Real Estate

## Negative Development of Core Spending Destinations

Top 5 by Retail Value



Top 5 by Volume

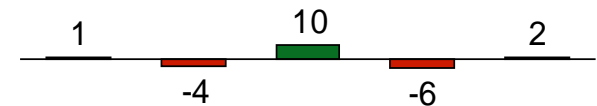
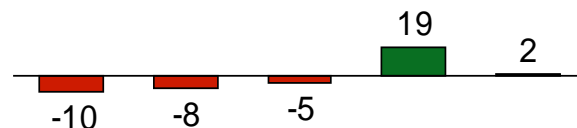


### Volume Development

Change vs. FY 2015 in %

### Retail Revenue per Passenger in EUR

Change vs. FY 2015 in %



Source: sales/revenue data of Gebr. Heinemann by destinations

# Segment Ground Handling

## Positive underlying Performance

P&L in €mil.	FY 16	FY 15	%
Revenue	630	673	-6.3
- Ground Handling	316	376	-16.0
- Infrastructure	299	297	+0.6
- Other revenue	16	0	>100
EBITDA	35	46	-25.2
EBIT	-6	6	-
Employees	8,649	9,262	-6.6

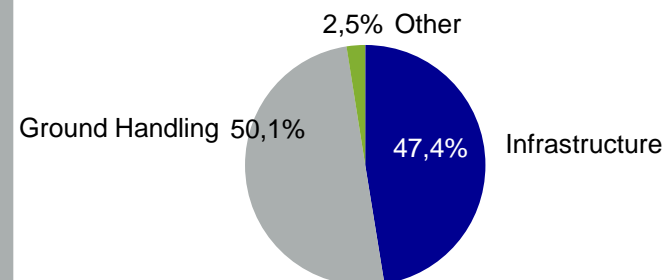
### Comments

- › Revenue down due to deconsolidation of Cargo subsidiary, which generated €54 mil. in 2015
- › On flipside “other revenue” up due to charging of staff to cargo subsidiary now treated as 3<sup>rd</sup> party
- › ~€19 mil. staff-related provision
- › Adjusted EBITDA ~€53 mil. and adjusted EBIT ~€13 mil.

### EBITDA performance in € mil.



### Revenue split



Due to commercial rounding slight discrepancies may occur when summing up, percent changes based on unrounded figures

# Segment External Activities & Services

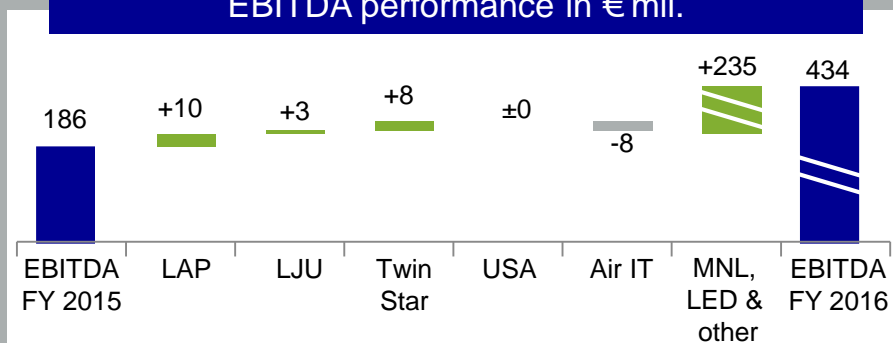
## Strong Lima & Twin Star Performance, high One-Off's

P&L in €mil.	FY 16	FY 15	%
Revenue	552	510	+8.1
- excl. IFRIC 12	532	495	+7.4
EBITDA	434	186	>100
EBIT	345	103	>100
Employees	4,980	4,791	+3.9

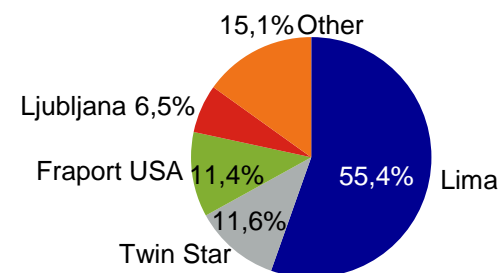
### Comments

- › High revenue and earnings growth from Lima & Twin Star
- › Lack of €8 mil. extra income from Air IT disposal in 2015 clearly offset by ~€239 mil. MNL and Pulkovo EBITDA effect
- › Negatives: ~€8 mil. staff-related provision & ~€7 mil. AMU write-down
- › Adjusted EBITDA ~€203 mil. and adjusted EBIT ~€122 mil.

### EBITDA performance in € mil.



### Revenue split



Due to commercial rounding slight discrepancies may occur when summing up, percent changes based on unrounded figures

# External Activities

## Performance of major Investments

Fraport USA 

€mil.	FY 16	FY 15	%
Revenue	63	60	5.4
-ex IFRIC 12	-	-	-
EBITDA	12	12	1.7
EBIT	-3	4	-
Result	-1	4	-

Ljubljana 

€mil.	FY 16	FY 15	%
Revenue	36	35	3.4
-ex IFRIC 12	-	-	-
EBITDA	15	12	23.9
EBIT	4	2	>100
Result	2	3	-23.1

Lima 

€mil.	FY 16	FY 15	%
Revenue	306	278	10.0
-ex IFRIC 12	286	263	8.6
EBITDA	111	100	10.7
EBIT	93	82	13.2
Result	54	46	16.6

Twin Star 

€mil.	FY 16	FY 15	%
Revenue	64	54	18.4
-ex IFRIC 12	64	54	18.8
EBITDA	41	32	25.9
EBIT	29	21	39.7
Result	21	13	61.4

Antalya 

€mil.	FY 16	FY 15	%
Revenue	181	301	-39.9
-ex IFRIC 12	-	-	-
EBITDA	141	258	-45.4
EBIT	33	150	-78.3
Result	-32	59	-

Pulkovo 

€mil.	FY 16	FY 15	%
Revenue	194	233	-16.8
-ex IFRIC 12	194	208	-6.8
EBITDA	106	125	-15.7
EBIT	71	87	-18.0
Result	-1	-9	-

Hanover 

€mil.	FY 16	FY 15	%
Revenue	148	146	1.0
-ex IFRIC 12	-	-	-
EBITDA	29	28	2.1
EBIT	9	8	8.6
Result	3	4	-26.3

Xi'an 

€mil.	FY 16	FY 15	%
Revenue	213	201	6.3
-ex IFRIC 12	-	-	-
EBITDA	97	85	14.6
EBIT	46	36	26.3
Result	30	21	48.3

Figures refer to IFRS accounting, not local GAAP, percent changes based on unrounded figures










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# Appendix

## Passenger Development at Group Airports *(stakes above 10%)*

IATA Code	Airport		Share	MARCH 2017	Δ previous year	YTD 2017	Δ previous year	FY 2016	Δ previous year
FRA	Frankfurt, Germany		100%	4,873	+1.8%	13,124	+1.5%	60,787	-0.4%
LJU	Ljubljana, Slovenia		100%	109	+16.0%	288	+17.5%	1,405	-2.3%
LIM	Lima, Peru		70%	1,581	+5.5%	4,809	+7.4%	18,845	+10.1%
BOJ	Burgas, Bulgaria		60%	14	+15.3%	32	-6.1%	2,879	+22.0%
VAR	Varna, Bulgaria		60%	36	+21.3%	94	+13.4%	1,690	+20.8%
AYT	Antalya, Turkey		51%	838	-16.1%	2,115	-10.1%	19,028	-30.9%
HAJ	Hanover, Germany		30%	393	-3.2%	980	-2.8%	5,409	-0.8%
LED	St. Petersburg, Russia		25%	1,019	+23.1%	2,899	+25.3%	13,265	-1.7%
XIY	Xi'an, China		24.5%	3,316	+13.9%	9,836	+14.4%	36,997	+12.2%

# Appendix

## Simplified Greek Concession Accounting

### Opening balance sheet

#### Assets

##### Intangible assets

1.234 bn upfront payment  
NPV of fixed minimum  
concession payments

##### Cash & cash equivalents

Balance of equity injection,  
project finance & cash out for  
upfront payment

#### Equity & liabilities

##### Equity

Around €650 mil. of which  
73.4% Fraport  
26.6% Copelouzos

##### Liabilities

Financial debt: Project finance  
Capitalized fixed minimum  
concession obligations

← No effect on Group equity  
← Minority share in Group equity = non-controlling interest

### FY profit & loss

<b>EBITDA</b>	<b>min. 100m</b>
<b>D&amp;A</b>	<b>~ 45m</b>
Intangible assets / 40 years Capex / lifetime	
<b>Financial result</b>	<b>~ 75m</b>
Cash interest	~ 35m
Interest on concession liability	~ 40m
Commission fee for project finance	not disclosed
<b>Proportionate net result 2017</b>	<b>around 0</b>

### FY cash flow

<b>EBITDA</b>	<b>min. 100m</b>
Fixed minimum concession payment	~ 23m
Cash interest	~ 35m
Commission fee for project finance	not disclosed
Taxes	subject to EBT
<b>Operating cash flow</b>	<b>subject to EBITDA &amp; Taxes</b>
<b>Capex</b>	<b>mandatory capex in first 4 years</b>
<b>Free cash flow</b>	<b>likely to be negative in first years</b>

# Appendix

## FRA Airport Charges – Growth Incentives

Year (12-month period)	Intercontinental traffic
	Incentive per departing passenger
1.	€20.00
2.	€15.00
3.	€10.00

### Conditions:

- ✓ The new destination must be flown at least 25 times per year; route must be operated during a minimum of three consecutive flight-schedule periods, or at least during three consecutive winter or summer flight schedules
- ✓ Airline flies non-stop to a new intercontinental destination from FRA, i.e. a destination not served directly from FRA for the previous three flight-schedule periods
- ✓ Total airline growth must be > 0% per year

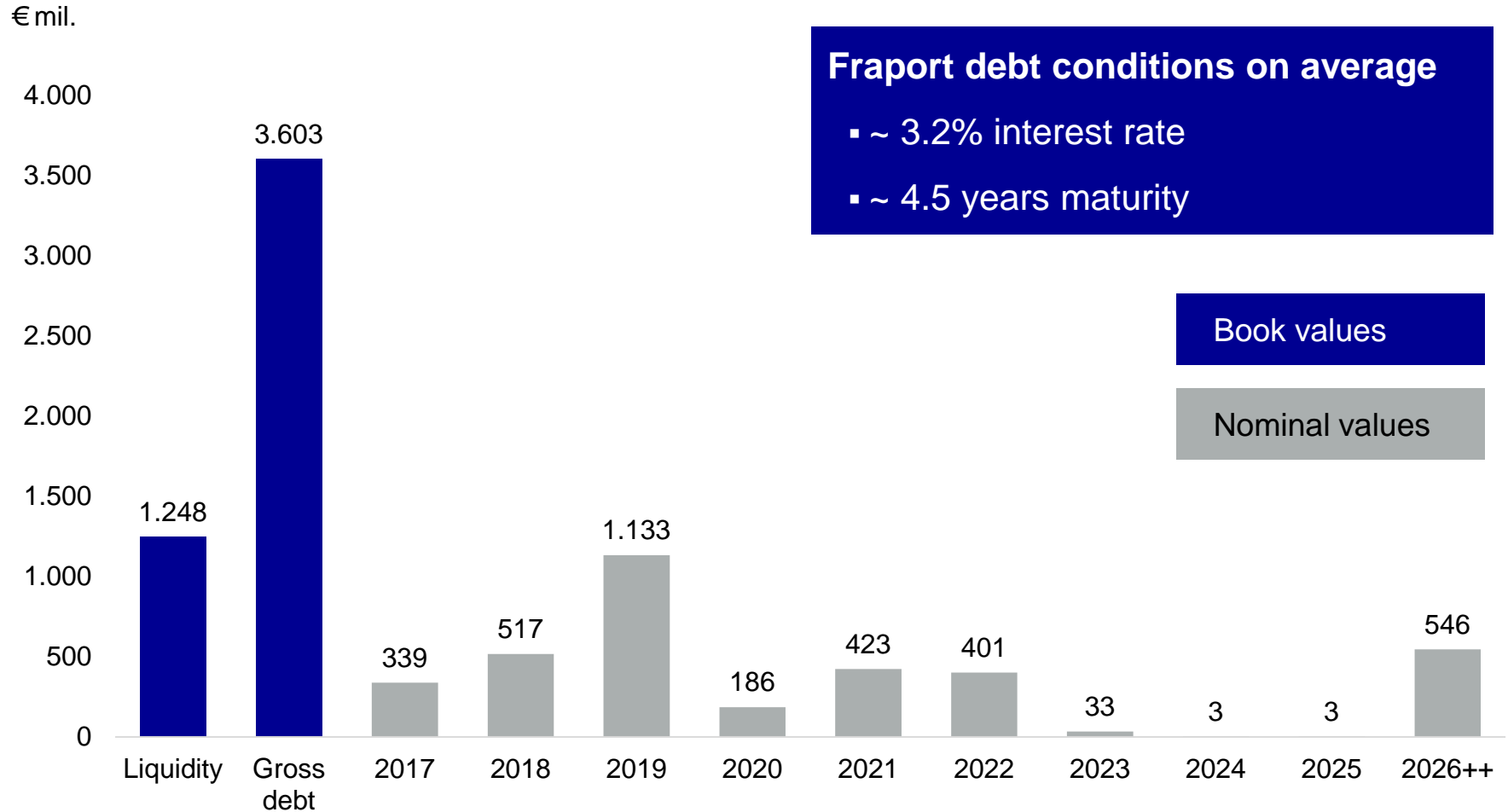
% Growth (referred to base year)	Continental traffic (excluding Germany)
	Incentive per departing passenger (per growth interval)
> 3 to 4	€2.00
4 to 5	€3.00
5 to 7.5	€4.00
7.5 to 10	€5.50
10 to 15	€7.50
15 to 20	€10.50
> 20	€14.00

### Conditions:

- ✓ Airline carries at least 10,000 departing passengers per year.
- ✓ Incentive is paid for each additional pax, if growth exceeds 3% compared to previous year.
- ✓ Seven growth intervals
- ✓ No incentives for domestic (intra-German) traffic
- ✓ 2-year sustainability incentivization (Year 1: -20% compared to the base year / Year 2: -40% compared to Year 1 / Pax volume in each year must reach at least the amount of the base year)

# Appendix

## Maturity Profile & Cash Position as at Dec. 31, 2016



# Appendix

## IR Contact

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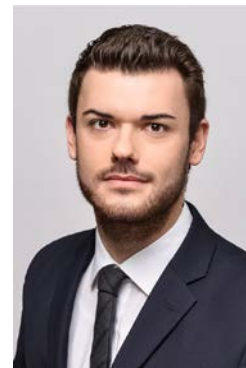
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